

Thomas

7th April 1983

Many thanks for your letter of 1st April, with that superb extract from Malraux.

I send, in return, his tribute to Jean Moulin - the translation is dreadful.

We are not yet out of the wood with Alfred, but hopefully we have defused the situation.

IAN GOW

The Lord Thomas of Swynnerton

29 Ladbroke Grove  
London W11 3BB  
01-727 2288

April 1, 1983

Dear Ian,

You see what I get up to  
when out of the Centre's control

I attach Malraux's  
Antimemorie memory of his  
visit to Membréque.

V  
Gough

Thomas

(F)

29 Ladbroke Grove  
London W11 3BB  
01-727 2288

March 31, 1983

My dear Ian.

I sent Alfred the enclosed letter. I hope that the material & suggestions contained in it, following the meeting yesterday, will hold the dyke till the summer. I don't really believe it will do much more & I hope that you, I and David can have a discussion of the Centre's future & Alfred's, after the recess, & preferably without the threat of an immediate crisis. I think the situation is really a difficult one, conceptually.

Yours ever

Alfred

Happy Easter -

PS  
I delivered the European Study Group report to-day to the Chancellor. It is a monster.

# Centre for Policy Studies

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Alfred Sherman, Director of Studies

March 31, 1983

Following our useful discussion in the House of Commons yesterday with Ian Gow, I confirm the following arrangements:

(1) First, you will let me have a scheme for future research assistants and salaries which they will be paid, as well as a departmental structure within the Centre as carefully costed as is reasonable. I will then take this up with the Treasurer and Simon Webley and, should this plan plainly commit the Centre to the raising of money substantially above the ~~£20,000~~ p.a. in 1980's pounds which was agreed between me and the Prime Minister as the approximate level of our undertakings, the plans will be put forward to the Prime Minister for her approval, or discussion with her. £120,000/

(2) I confirm to you that I will suggest to our colleagues on the Board that you be named Deputy Chairman. Such a change would, if I have their agreement, be proposed by me at the next regular meeting of the Board.

(3) I will suggest to our colleagues that we might invite Professor R.V. Jones to join us on the Board. This proposal, if they approve it as I expect they will, will also be made by me at our next meeting.

(4) I will, after the Easter Recess, make it my business to meet Mr *Walter Smith* and Mr Richard Haas to see whether they might be able to fit it, at some time in the future, into our undertakings. I will also introduce Mr Rollo Clifford to Nicholas Cayzer to see whether he would be able to work with him over fund-raising.

.... / Finally

Directors: Lord Thomas (Chairman) Lord Cayzer (Hon Treasurer) Alfred Sherman (Director of Studies)  
Simon Webley Secretary: Nathalie Brooke

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To secure fuller understanding of the methods available to improve the standard of living, the quality of life and the freedom of choice of the British people, with particular attention to social market policies.

Finally, I confirm to you that I have it in mind to suggest to the Prime Minister that after the next election I might conveniently withdraw from the chairmanship of the Centre. But I expect, God willing, to remain Chairman until the election. Furthermore, all these future plans (including my own resignation should it occur) are of course matters for the Prime Minister.

Until the election I expect also to be able to prevail on Nathalie to remain as Secretary of the Centre. As you know, she has my confidence, that of Nick Cayzer and Simon Webley, and she knows the ins and outs of the administration of the Centre's business backwards. I do not think it at all right to make a change at the Centre at a period which may be of great complexity and importance.

May I add that I very much indeed hope that your 'fine honing' will be carried through with your customary persistence, loyalty and far sightedness.

LORD THOMAS

cc. Ian Gow Esq

X As of the donors