

OCCIDENTAL PETROLEUM CORPORATION

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September 26, 1980

ARMAND HAMMER
CHAIRMAN AND
CHIEF EXECUTIVE OFFICER

The Honorable Margaret Thatcher
The Prime Minister
10 Downing Street
London

Dear Madame Prime Minister:

I deeply appreciated receiving your kind and informative letter of September 17. It was good of you to indicate the status quo of the Seventh Licensing Round.

Needless to say, I am indeed pleased that you were impressed with my company's operations at the Flotta Terminal and our interest in the UKCS.

I have met Mr. Gordon Reece who informed me he was leaving your service and that you would write me a note to this effect. He also said further that you had no objection to his joining our company.

Meanwhile, I have entered into a conditional agreement with him. I hope you have no objection. If he can be of any help to you in any way, even though he should be employed by me, I certainly would not object.

My very warmest regards.

Respectfully,

Armand Hammer

AH/fa